



The Value of RF based Information

Dieter Uckelmann Email: uck@biba.uni-bremen.de





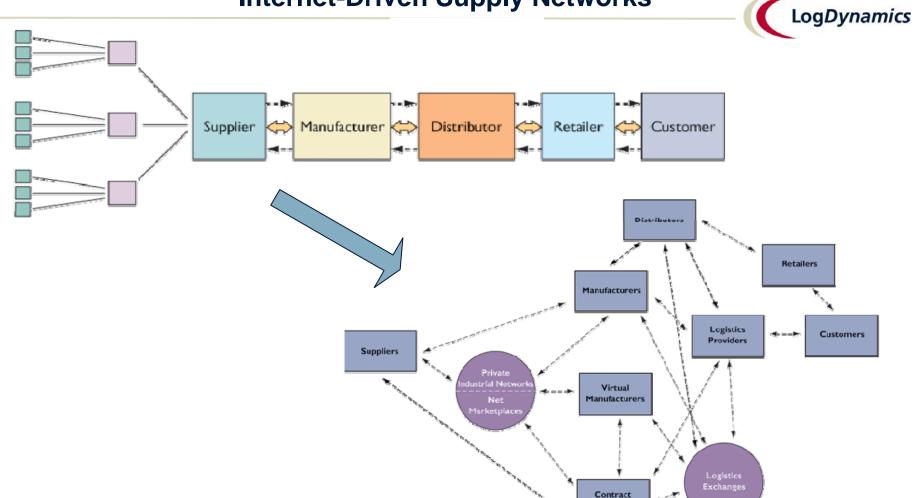
Topics



- **Dynamic Changes in Logistics**
- **Definitions**
- **Scenarios**
- **Challenges and Opportunities**
- **Future Work**



Dynamic Changes: Shift from Traditional Supply Chains to Internet-Driven Supply Networks



(Picture taken from: Laudon & Laudon, Essentials of MIS)



Manufacturers

Dynamic Changes: Shift to Digital n-to-n Information Logistics



Type of Information	Analog	Digital 1-to-1, n-to-1	Digital n-to-n	
Not physically linked to product	Fax, paper	EDI, XML	"Internet-of- Things"	
Physically linked to product	Barcode	RF (-ID), traditional supply chains	RF (-ID), supply networks	



Analogy Between EDI and RFID Usage?



Enterprise sizes using EDI-based standards

Micro	1-9	employees	2%
Small	10-49	employees	4%
Medium	50-249	employees	14%
Large	250+	employees	43%

⇒EDI is a domain within large companies – will RFID be like that too?

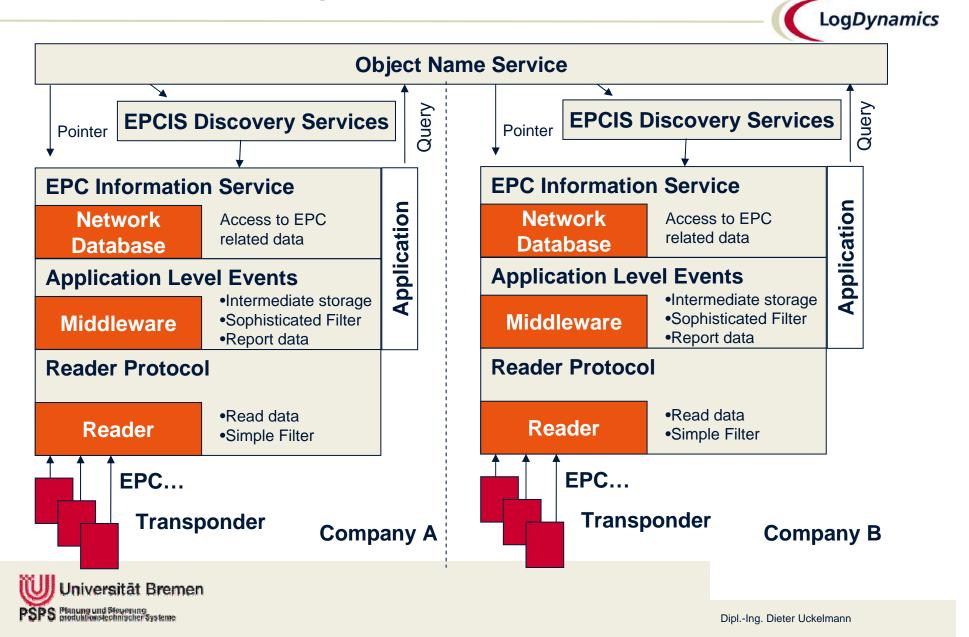
Typical industries

Automotive, Aerospace, Pharmaceutical, Retail

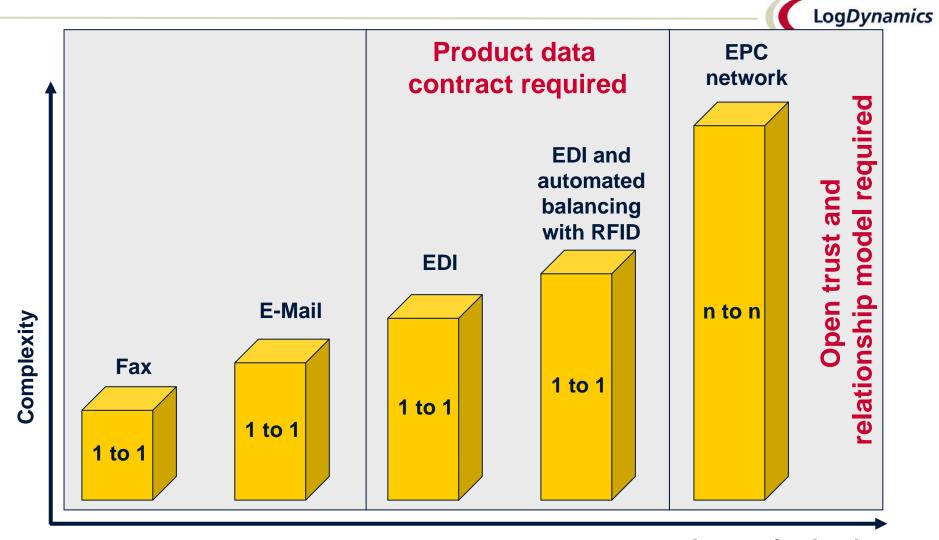
Based on: e-Business W@tch (e-Business Survey 2005)



The "Internet-of-Things"



Will the "Internet-of-Things" be cheaper?







Define: RF-based Information

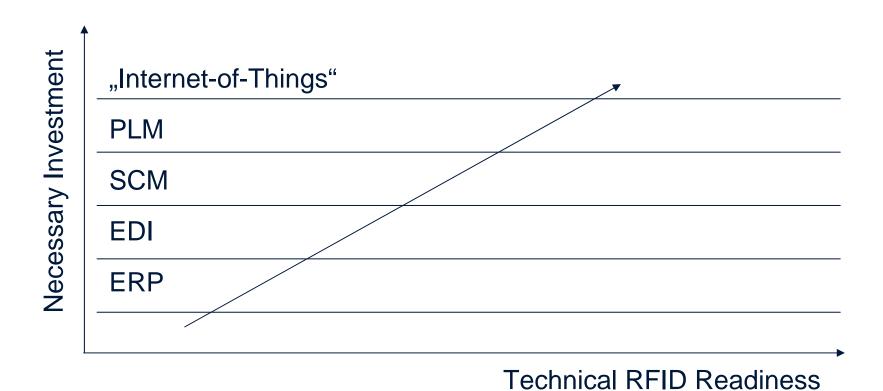


- Implicit information
 - Identification
 - Static data
 - Production date
 - Size, weight
 - ...
 - Dynamic data
 - Location
 - Temperature
 - ...

- Linked information
 - Production data
 - Logistic information
 - Marketing information
 - Usage information
 - Service information
 - Recycling information

Prerequisite: Technical RFID Readiness







Prerequisite: Organizational RFID Readiness



Today

- Internal factors
 - Technology investors and beneficiaries are one and the same
- Supply chain related factors
 - Supply chains are integrated
 - Long-lasting supplier-customer relationships
 - Closed loops
- Industry related factors
 - Security is mandatory (Pharma, Health, Defense)
 - Mandates are common
 - Industries defined by few, dominant players (Retail, Aerospace, Defense)

Tomorrow

- Internal factors
 - Technology investors and beneficiaries are separate
- Supply chain related factors
 - Open supply networks
 - Flexible supplier-customer relationships
 - Open loops
- Industry related factors
 - Open trust relationships and access control
 - Equal partners
 - Industries defined by multiple players



Define: Value of RF-based Information



- Value depends on
 - Accuracy
 - Newness
 - Processability (syntax, semantic, infrastructure...)
 - Personal value
 - E.g. Recycling information is only of interest to the recycler





How to get hold of it

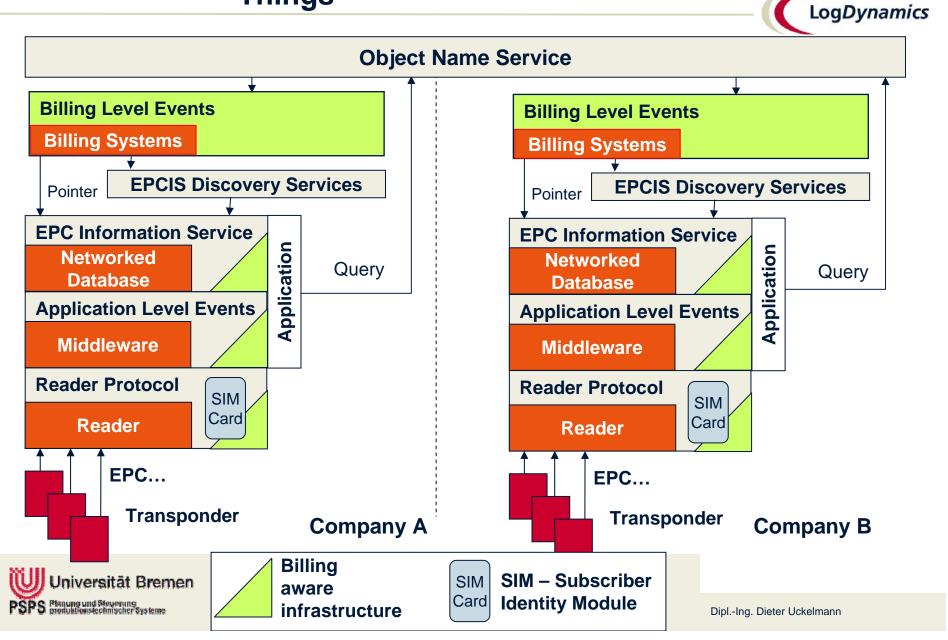


- Search for a gold vein on your estate and start digging
 - = internal pilot projects
- Tell others to give it to you
 - = mandating
- Buy it
 - **=** = ???





Solution Model: The "Billing Integrated Internet-of-Things"

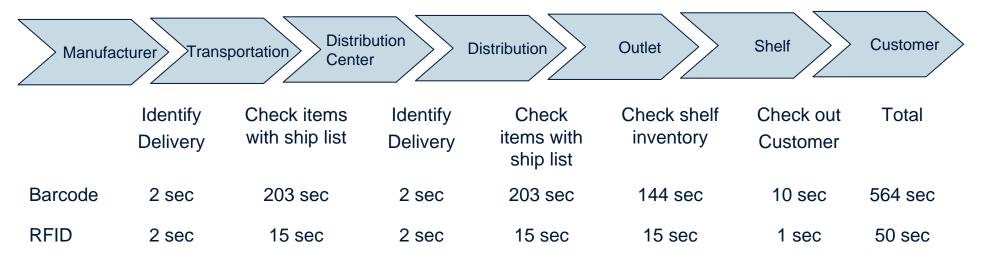


Scenario 1 – Cross Supply Chain Value (Retail)



Case for time saving within the Distribution Value Chain

Example: 6 items (e.g. DVD-Player) per carton, 12 cartons on 1 pallet



While individual time saving did not exceed 188 seconds, the overall time saved within the value chain added up to 514 seconds.

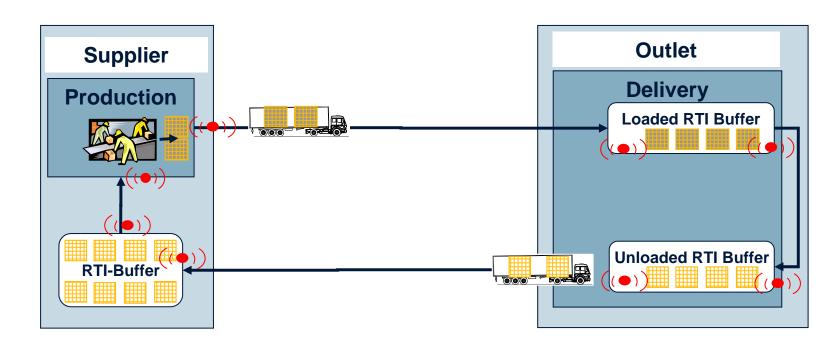
Source: Accenture



Scenario 2 – Rental System:



- Information = money
- E.g.: Beverage industry, RTI, ...



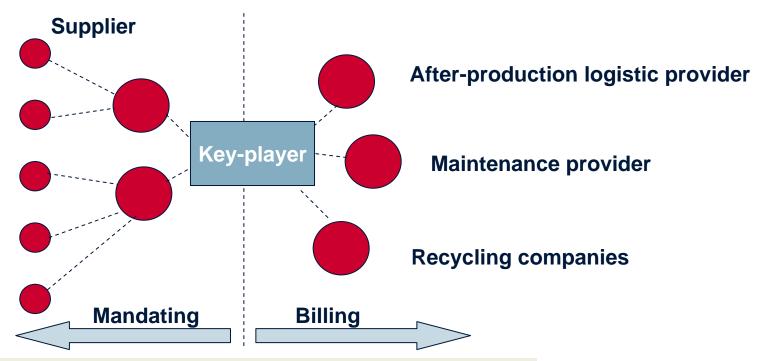
Material Flow



Scenario 3 – Post Key-player Information Handling



- After-production logistics
- Maintenance provider
- Recycling companies





Challenges and Opportunities



<u>Challenges</u>

- Information in B2B product sales is expected to be free of charge
- The value of product-related information will most often be in the range of cents or fractions of cents
- There is no established payment infrastructure to collect and invoice a huge amount of B2B information and messages
- Technology and standards are missing

Opportunities

- Better ROI potentials for
 - SME
 - "Non-dominated" industries
 - Life-cycle scenarios
 - Post key-player scenarios
- Benefit in
 - Open supply networks



Influencing Push and Pull factors



Technology Push

- RFID, Sensors
- Software Agents
- EDI
- "Internet-of-Things"
- e-Procurement, e-Invoicing, e-Payment
- Pico-/Micro-Payment solutions

Regulatory Push

- EU-Directive 178/2002
- EU-Directive 2002/96/EG
- Department Of Defense
- Food and Drug Administration

Success factors for a "Billing Integrated Internet-of-Things"

Push- and Pull-factors

Industry Pull

Dynamic Changes

Supply networks

Benefit

- Cost sharing
- Revenue generation
- Added value
- Scalability

Fields of Impact

- Supply Chain Management
- Product Life Cycle Management
- Customer Relationship Management
- Smart Products
- Smart Services



Future Work



- Development of a demonstrator
- Proof-of-Concept in different scenarios
- Dissemination of results
- Standardization
- Commercialization through integration of influencing companies





Thank you for your attention

Dieter Uckelmann Phone: ++49 421 218 5550 uck@biba.uni-bremen.de

http://www.logdynamics.de/







